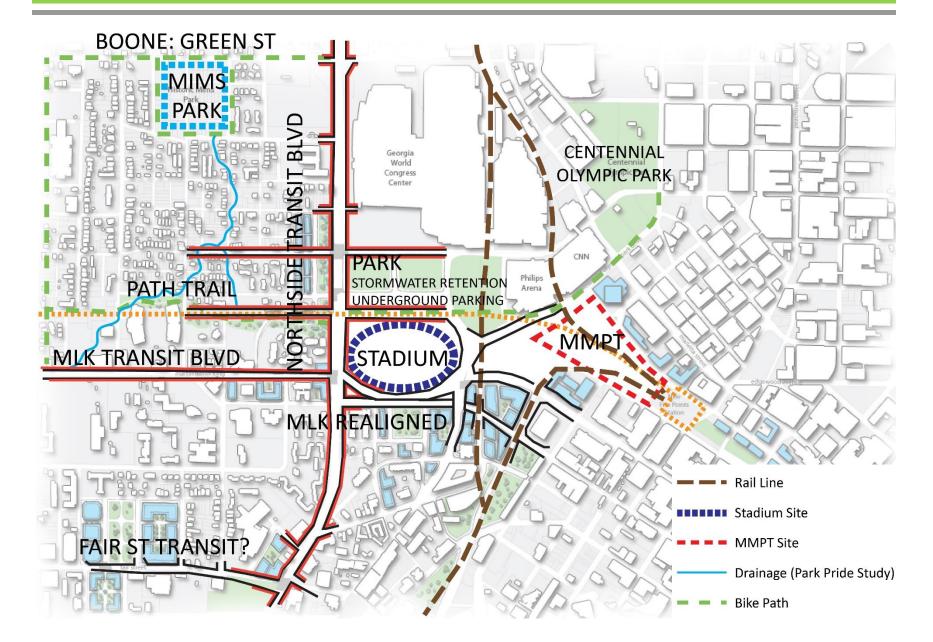


Fall 2013

Falcons Stadium & GWCC & MMPT



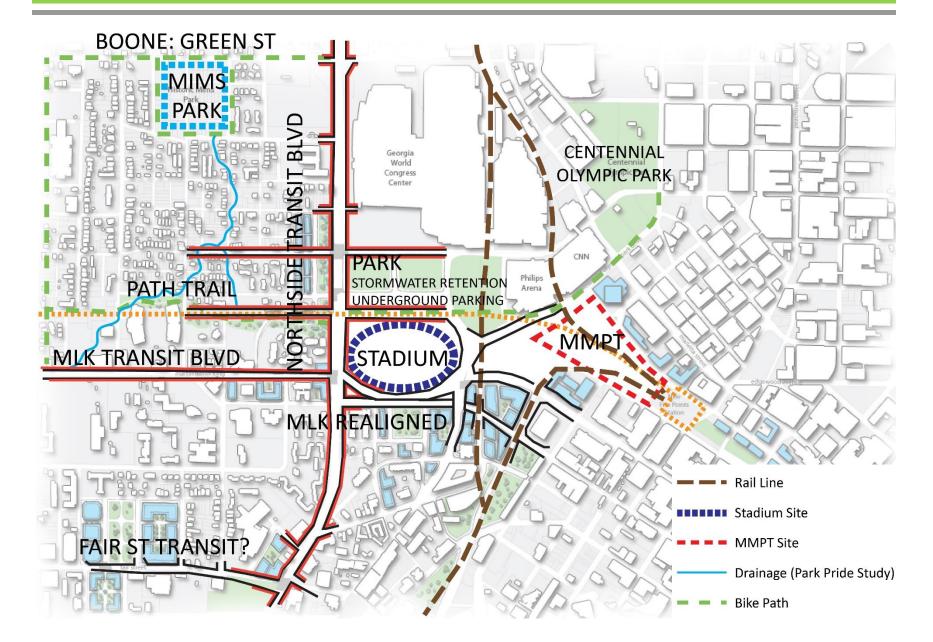
Falcons Stadium & GWCC & MMPT | Overview

TRANSPORTATION	BUSINESS DEVELOPMENT	QUALITY OF LIFE	ENVIRONMENT	
Bend MLK back to align Connect Magnolia through to Andrew	Develop pipeline for stadium and GWCC construction and	Create broad pedestrian crossing from Vine City MARTA Station	Integrate storm water features into park design	
Young Intl. Blvd Use tiered parking for tailgating	permanent jobs Create street fronting retail and service on Falcons MLK and Northside Dr	Accommodate PATH Vine City Promenade through to Centennial Olympic	connecting MMPT to Vine City	
Rework Northside Drive as transit boulevard		Park Streetscape improvement		
Accommodate streetcar route	frontages	Street front commercial use; esp. around stadium		

BREAK DOWN THAT



Falcons Stadium & GWCC & MMPT



Falcons Stadium & GWCC & MMPT | Partners & Funding

PARTNERS

- Falcons
- GWCC
- Central Atlanta Progress
- City of Atlanta
- Invest Atlanta
- GDOT
- Atlanta Streetcar

- Falcons
- GWCC
- Invest Atlanta
- GDOT
- City of Atlanta

STRENGTHS

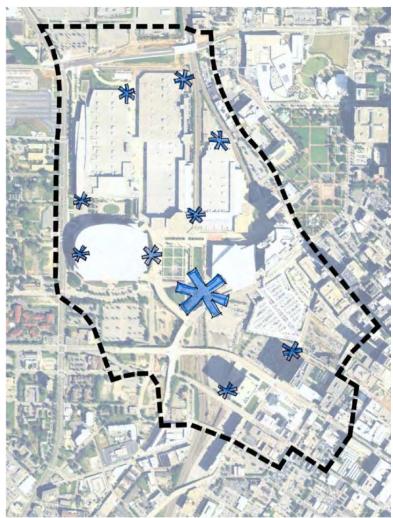
- Stitches the downtown together with the west side
- Resources available to do the job
- Strengthens links of economic opportunity
- Positive treatment of park environment
- Heightens use of Vine City MARTA Station

- Resistance of GWCC and Falcons to comprehensive solutions
- Lack of will at City to assist on a community-serving program and design
- Resistance of design team to make stadium accommodate MLK continuity

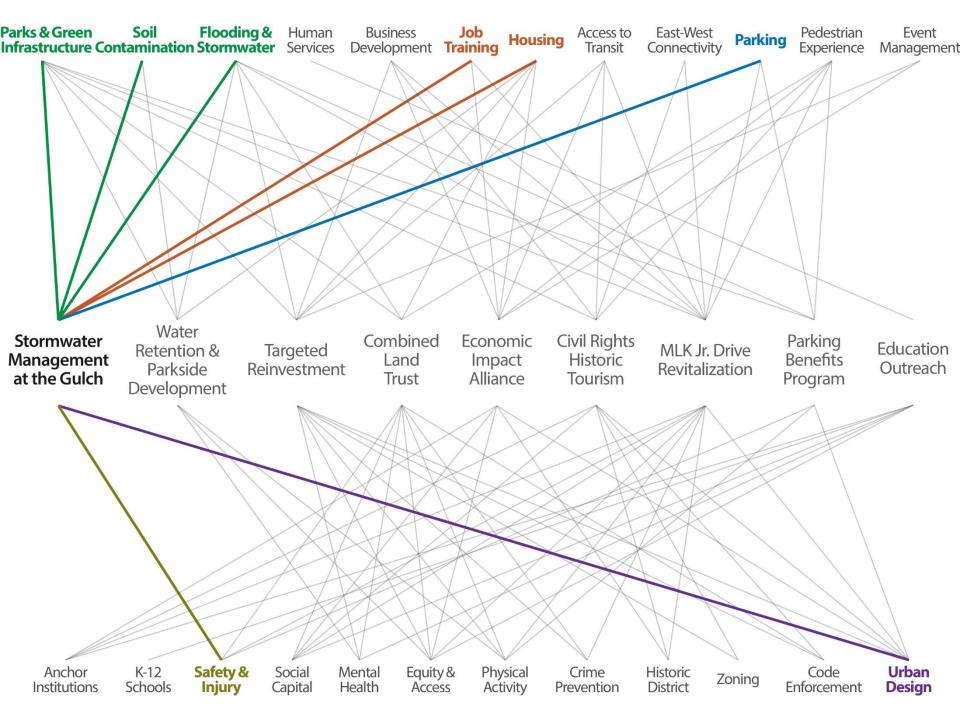
Align MLK	Extend Magnolia to East	Occupy MLK & Northside Dr Storefronts	
Job Training	Business Development	Permanent Employment	
Stadium Design & Construction	MMPT Design	MMPT Construction	
Immediate <1 year	Short 1 – 3 years	MediumLong3 – 5 years5+ years	

Comprehensive Stormwater Management at the Gulch Overview

- Gulch: 267-Acre sub-watershed
 - Contains Dome, GWCC, NSP, MMPT
 - Over 80% Impervious
 - Major Source of flooding in VC/EA
- Comprehensive Stormwater Management Plan:
 - Retrofit Existing Buildings
 - Cisterns for capture/reuse
 - Green Infrastructure



Source: PNA Study



Comprehensive Stormwater Management at the Gulch Partners & Funding

PARTNERS

- Government:
 - Department of Watershed Management
 - EPA
 - COA Office of Sustainability
 - GWCC, MMPT, GDOT
 - Invest Atlanta
- Private:
 - Falcons
 - Blank Foundation
- Nonprofit:
 - Park Pride
 - WAWA
 - Conservation Fund
 - Ga Conservancy

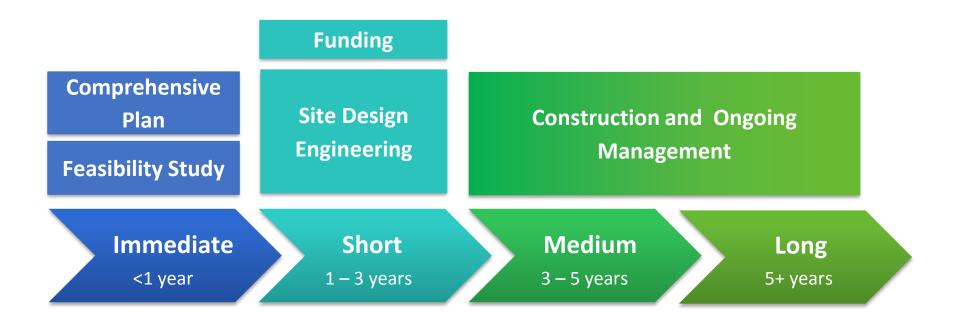
- NSP infrastructure fund
- Incentive programs
- Savings from reduction of potable water use
- Impact Fees
- Community Development Block Grants

Comprehensive Stormwater Management at the Gulch Strengths & Challenges

STRENGTHS

- Major new development projects (NSP, MMPT) provide opportunity for implementation
- Minimizes impact of flooding on residential neighborhoods and related health effects
- Provides "green jobs" and construction jobs
- Clear, measurable goals
- Sets new precedent for addressing stormwater comprehensively at subbasin level

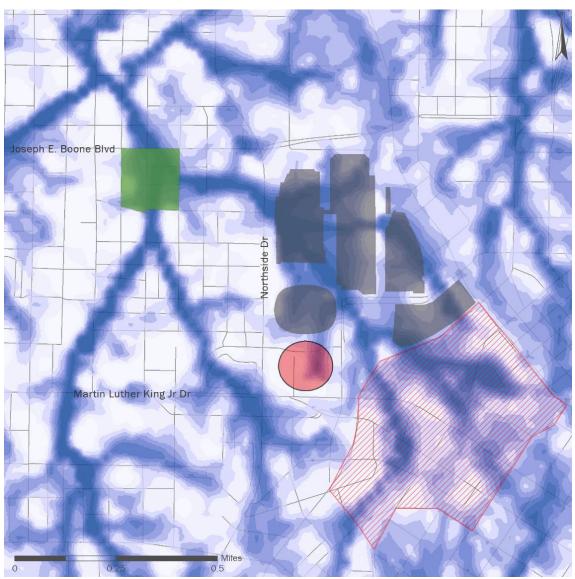
- Requires cooperation and coordination across multiple agencies and property owners
- Potentially prohibitively expensive, no clear funding source identified
- Long-term timeframe for implementation
- Lack of regulatory authority

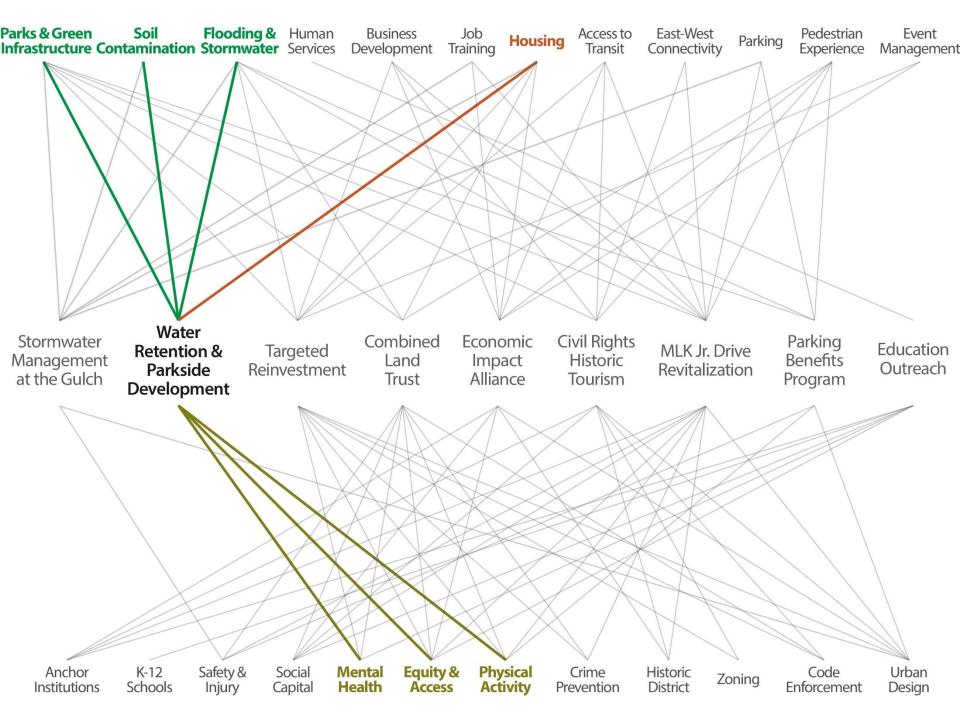


Mims Park | Overview

The future site of Mims Park represents the **MOST CRITICAL OPPORTUNITY** to control stormwater in the Westside neighborhoods

- Water Retention
- Parkside Development





Mims Park | Partners & Funding

PARTNERS

- National Monument Foundation
- City of Atlanta Parks & Recreation
- Park Pride
- Community Improvement Association
- West Atlanta Watershed Alliance (WAWA)
- Metro Atlanta Urban Watershed Institute (MAUWI)
- Conservation Fund
- GA Conservancy
- Private housing developers

- EPA
- Corps of Engineers
- National Monument Foundation
- Westside TAD
- City Park Improvement Fund

Mims Park | Strengths & Challenges

STRENGTHS

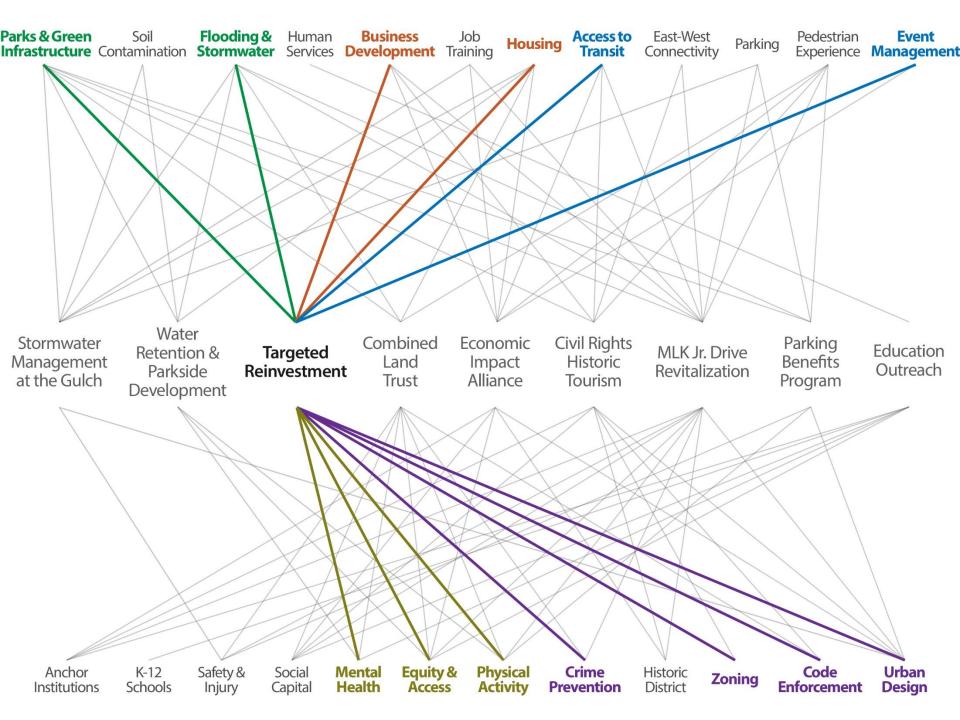
- Flooding alleviation will make parkside development feasible
- Aligning housing development with greenspace addresses equity issues
- Potential green jobs supported by a workforce development program
- Increased access to recreation opportunities and improved mental health

- New park space will require maintenance and security, requiring additional financial resources
- New parks could attract development too quickly, pricing existing residents out of the area



Targeted Reinvestment | Overview





Targeted Reinvestment | Partners & Funding

PARTNERS

- City of Atlanta
 - Code Enforcement
 - Public Works
 - Public Safety
- Fulton County/City of Atlanta Land Bank Authority
- Atlanta Police Foundation Housing Incentive Program
- Nonprofit Developers
- Private Developers

- Westside TAD Neighborhood Fund
- Westside TAD Community
 Improvement Fund
- Blank Foundation Westside Neighborhood Prosperity Fund
- Community Development Block Grant Program
- Proposed Housing Trust Fund

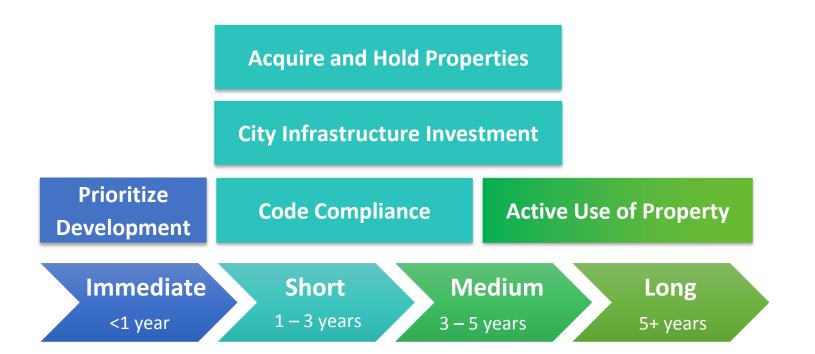
Targeted Reinvestment | Strengths & Challenges

STRENGTHS

- Maximize impact of limited resources
- Funds from different sources can be leveraged
- Visual impact of investment will attract residents and resources
- Investment will reduce crime, increase safety, and improve mental health
- Housing rehab and infrastructure
 improvements will improve equity

- Limits areas that receive support initially
- No unified community coalition
- Financial resources are limited

Targeted Reinvestment | Timeline



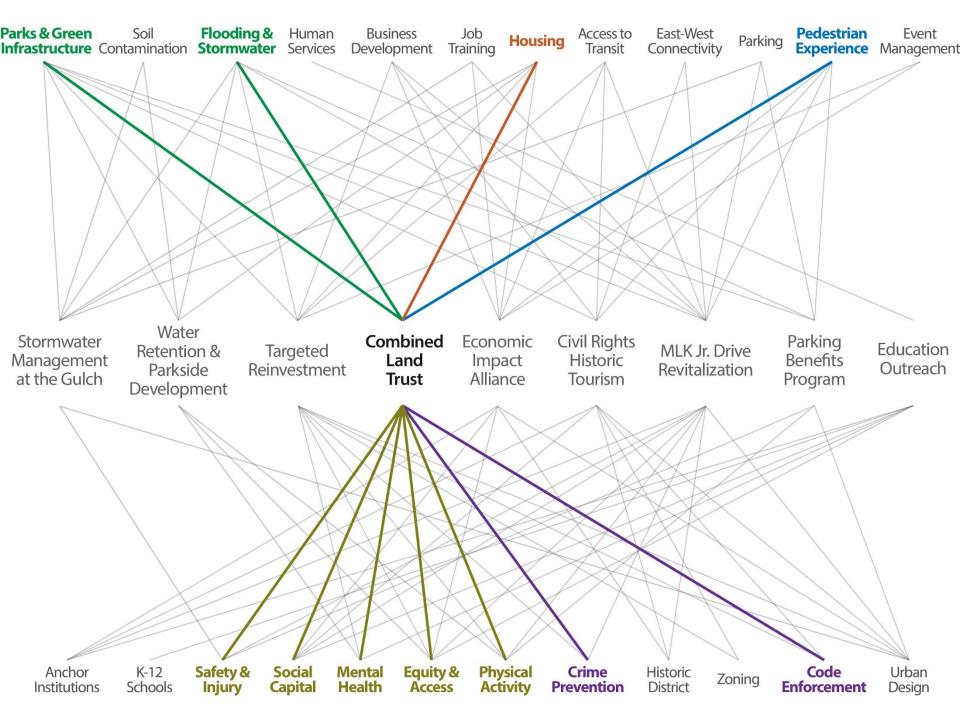
Expansion of Land Trust | Overview

Community Land Trusts are often focused on for their affordable housing component, but they can also offer opportunities to

- Provide permanent environmental conservation
- Place interim uses on the property, such as urban agriculture
- Provide opportunities for affordable business development
- Assemble vacant property for future development



Land trusts can take donated tax-delinquent properties and purchase land/houses from Fulton County Land Bank to make land use choices on a case by case basis



Expansion of Land Trust | Partners & Funding

PARTNERS

- Westside Atlanta Land Trust (lead organization)
- Atlanta Land Trust Collaborative (technical assistance)
- Vine City Health and Housing Ministry
- University Community Development Corporation (economic dev't)
- Bethursday Development Corporation (affordable housing)
- Fulton County/City of Atlanta Land Bank Authority
- Atlanta Housing Authority
- Park Pride (greenspace)
- Greater Vine City Opportunities Program, Inc.
- Community Improvement Association
- Other CDCs
- Private land owners

- Seed funding grants
 - Invest Atlanta Westside TAD Fund
 - Blank Foundation Neighborhood Prosperity Fund
- EPA
- Revenue stream from home sales and land rent
- Donations

Expansion of Land Trust | Strengths & Challenges

STRENGTHS

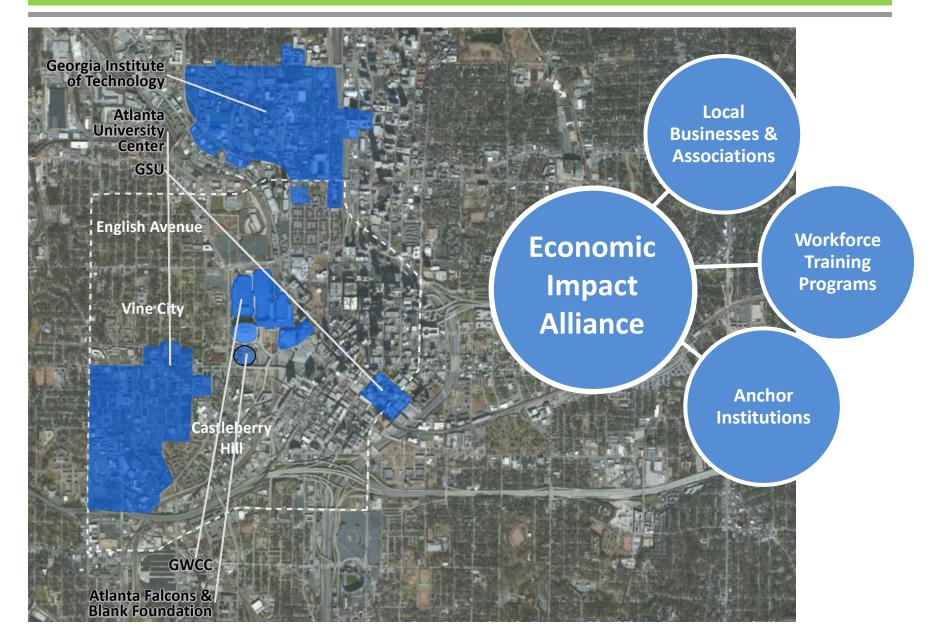
- Flexibility in land use choices
- Active land trust already exists
- Increase safety through maintenance and upkeep
- Permanent housing affordability addresses equity issues
- Stormwater and flooding management
- Increased access to amenities improves mental health and provides recreation opportunities

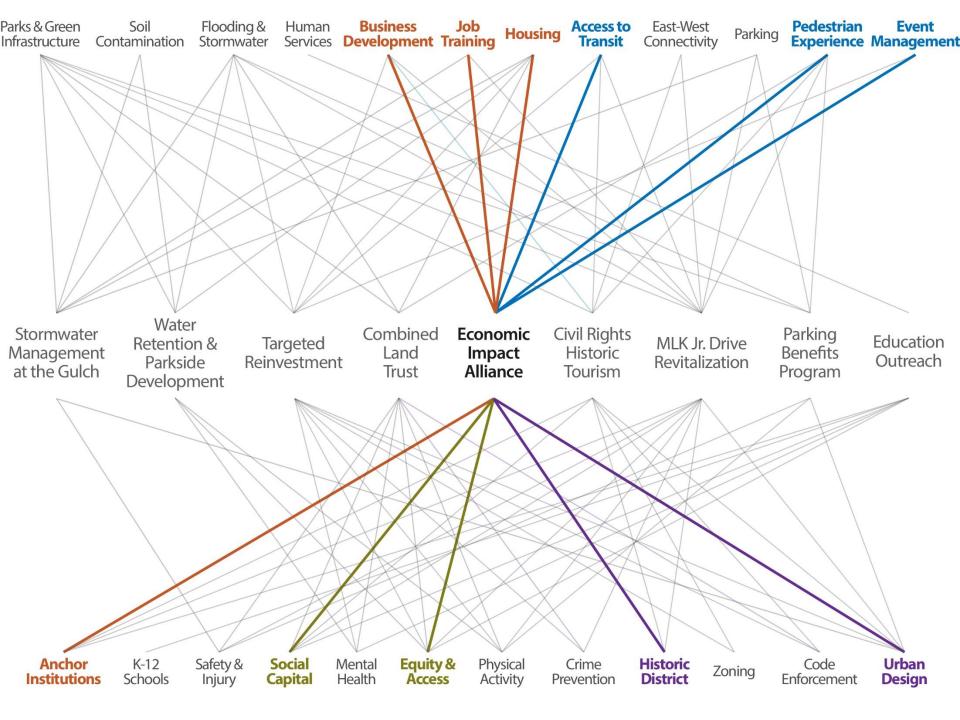
- Requires ongoing organizational structure
- Funding for increased technical assistance and property acquisition
- Maintenance and monitoring required for public safety
- Perceived complicated structure

Expansion of Land Trust | Timeline

Expand organization	Acquire property and form interim use strategy	Implement Interim land uses	Rehab or develop housing; permanent conservation	
Immediate <1 year	Short 1 – 3 years	Medium 3 – 5 years	Long 5+ years	

Economic Impact Alliance-Anchor Institutions | Overview





ANCHOR INSTITUTIONS	BUSINESSES	WORKFORCE TRAINING
 Food for Dining Halls, Vendors, and Stores Carrying Food Products 	 Food Production, Processing, and Retail Vendors 	 Agriculture, Food Processing, Retail and Customer Service, Sales, Administration
 Printing for Advertisements, Program Materials, Clothing 	Commercial Printers	 Basic Technical Skills, Math/Computer Skills, Retail and Customer Service, Sales, Administration
 Life & Bio-Science Research & Production 	 Research consulting groups, advanced manufacturers, labware sales 	 Lab Technician, advanced technology, computer-aided manufacturing and automated manufacturing training, retail and customer service, sales, administration
 Film and sound editing, Falcons media 	 Sound recording studios, sound engineers 	 Sound engineering

Economic Impact Alliance | Alliance Member Organizations

ANCHOR INSTITUTIONS

- GT Westside Communities Alliance
- AUC Purchasing
- GA Tech Purchasing
- GA State University Purchasing
- Georgia World Congress Center
- Atlanta Falcons Stadium
- Screen Gem Studios
- GT Enterprise Innovation Institute
- UCDC
- Small Business Development Centers

FUNDING & SUPPORTING ORGANIZATIONS

- Anchor Institutions
- Invest Atlanta Business Development
- Blank Foundation

BUSINESSES & ASSOCIATIONS

- NPU-L, NPU-M
- English Avenue-Vine City Ministerial Alliance
- Atlanta Business League
- MLK-Ashby Merchants Association
- Castleberry Hill Association
- West End Merchants Coalition
- Tech Enterprise Park
- North Yards Research Center

WORKFORCE DEVELOPMENT

- Atlanta Technical College
- Workforce Investment Board
- Georgia TRADE-UP
- Center for Working Families
- Veterans Priority of Service Program
- Quest Communities

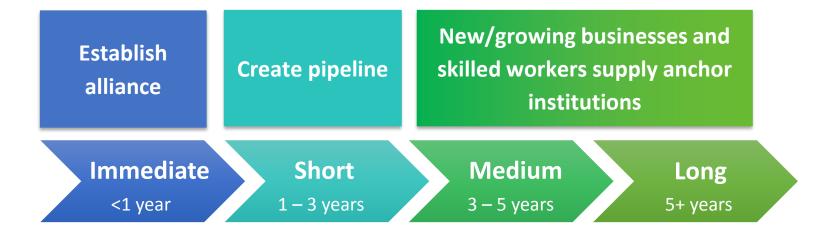
Economic Impact Alliance | Strengths & Challenges

STRENGTHS

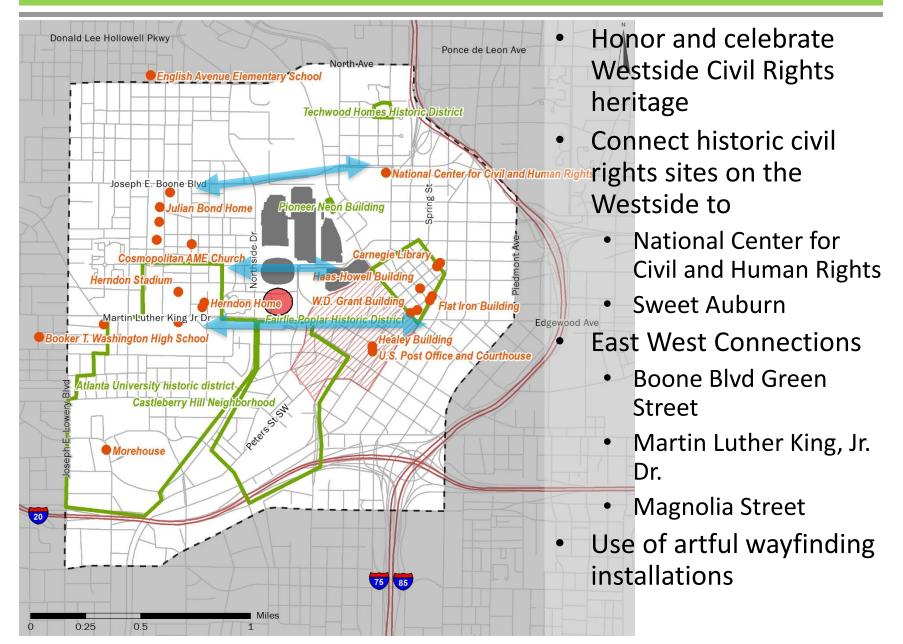
- Feeds graduates of the workforce development program into construction and local businesses/anchor institutions
- Connects strengths and needs of anchor institutions with workforce training and business development
- Easy access to jobs for neighborhood residents improves equity
- Multiple possibilities for resource centers
 - English Avenue School
 - E.R. Carter School
 - Kennedy Middle School
 - Bethune Elementary School
 - Morris Brown College
 - GWCC
- Local entrepreneurship development
- Increases social capital through alliance network and local opportunities

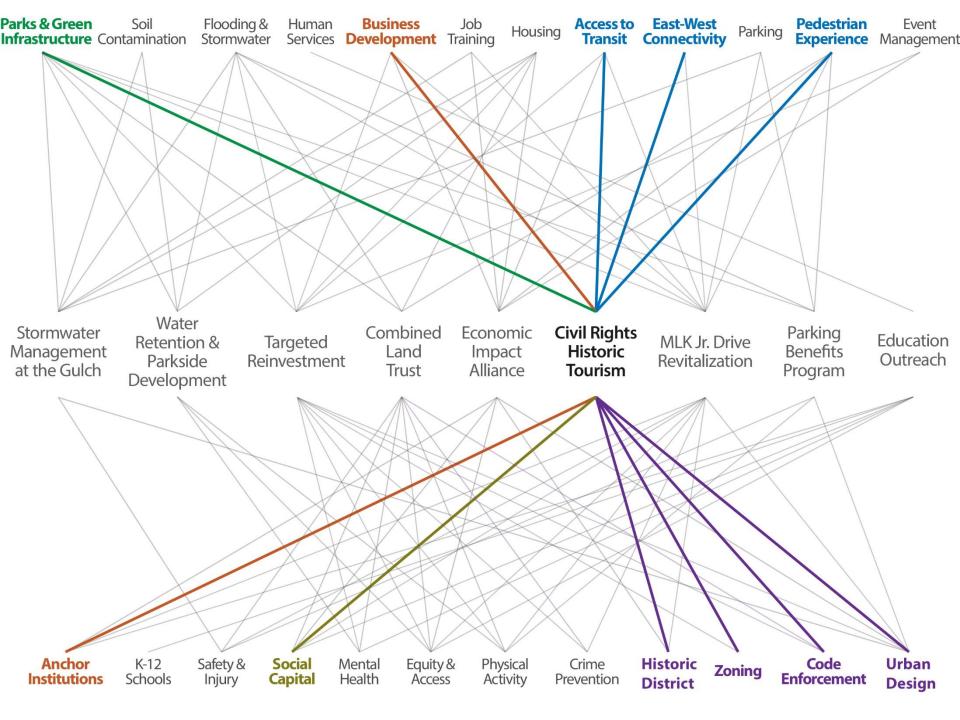
- Potential difficulty gaining full commitment from anchor institutions
- Requires time and staff investment
- Aligning resource services with appropriate locations may be difficult
- Other activities to ensure job training/business development would still need to be occurring in the near term
- Jobs created from local businesses are potentially unstable

Economic Impact Alliance | Timeline



Civil Rights Tourism Extension | Overview





Civil Rights Tourism Extension | Partners

PARTNERS

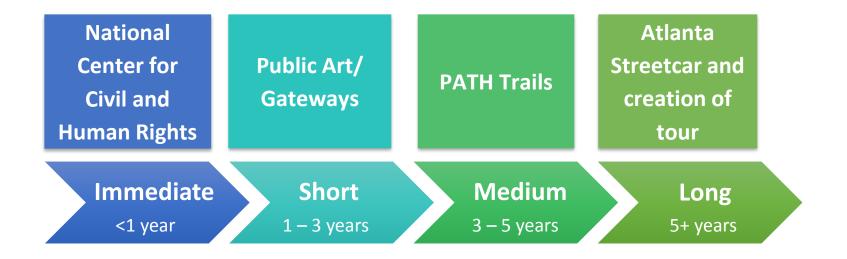
- National Center for Civil and Human Rights
- PATH Foundation
- Atlanta Streetcar, Inc.
- The King Center
- Atlanta University Center
- GT Westside Communities Alliance
- City of Atlanta
- Invest Atlanta
- Blank Foundation
- Historic Westside Cultural Arts Council
- Greater Vine City Opportunities Program, Inc.

STRENGTHS

- East/West connectivity potential
- Job opportunities
- Improved pedestrian experience
- Planned Boone Blvd. Green Street project
- Increased social capital through engagement and celebration

- Tours restrained by direct access to historic sites
- No entity currently pursuing heritage tourism on the Westside

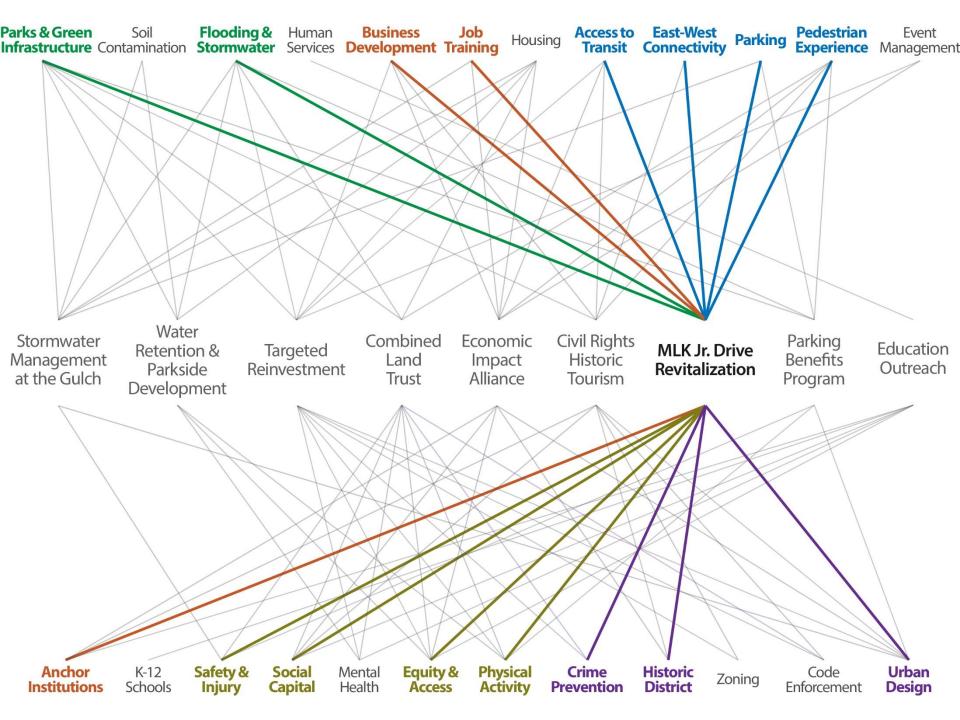
Civil Rights Tourism Extension | Timeline



Martin Luther King Jr. Revitalization | Overview

TRANSPORTATION	BUSINESS DEVELOPMENT	QUALITY OF LIFE	ENVIRONMENT	
Maintain continuity of MLK Jr. Drive	Locate Atlanta Falcons administrative	Streetscape improvement	Incorporate green	
Ļ	departments on MLK Jr. Drive	+	infrastructure, such as street	
Connect civil rights legacy to Auburn	•	Historic District Gateway	trees and green roofs on new	
Ave. via streetcar line	Open AUC business acceleration center	•	construction	
•		Street front commercial use; esp. near stadium		
Make MLK a	Encourage new retail			
"complete street"		Reuse historic assets to honor civil rights legacy		
I				

REINVIGORATE MARTIN LUTHER KING JR. DRIVE



Martin Luther King Jr. Revitalization | Partners

PARTNERS

- MLK-Ashby Merchants Association
- Atlanta Business League
- City of Atlanta
- AUC
- Falcons
- GDOT
- Invest Atlanta
- MARTA
- Atlanta BeltLine /Streetcar
- Historic Westside Cultural Arts Council

Martin Luther King Jr. Revitalization | Strengths & Challenges

STRENGTHS

- Bring offices and employees to MLK retail opportunity
- Connect civil rights legacy and provide access for potential clientele from King's boyhood to adulthood home
- Business accelerator employment opportunity for AUC students
- Improve connectivity between Westside neighborhoods and Downtown
- Loosen dividing nature of MLK
- Manage game day travel demand
- Provide better transit access
- Encourage physical activity and increase safety

- Difficult to relocate offices without commitment from anchor groups such as the Falcons
- Need to ensure that economy will support development along MLK
- Possible right-of-way limitations. Need to ensure that traffic impacts will be tolerable
- Need to ensure that transit ridership levels will be sufficient and consistent

Martin Luther King Jr. Revitalization | Timeline

Realign MLK	Rebuild MLK as complete street	Add streetcar along MLK – connect Five Points and AUC	
Add street trees	Incorporate bioswales	Green roofs for new construction	
Streetscape improvement	Historic District Gateway	Street front development and sensitive reuse of significant buildings	
Falcons relocate admin. offices	CAU Business Accelerator	Local office employees provide traffic for retail & service businesses	
Immediate <1 year	Short 1 – 3 years	MediumLong3 – 5 years5+ years	

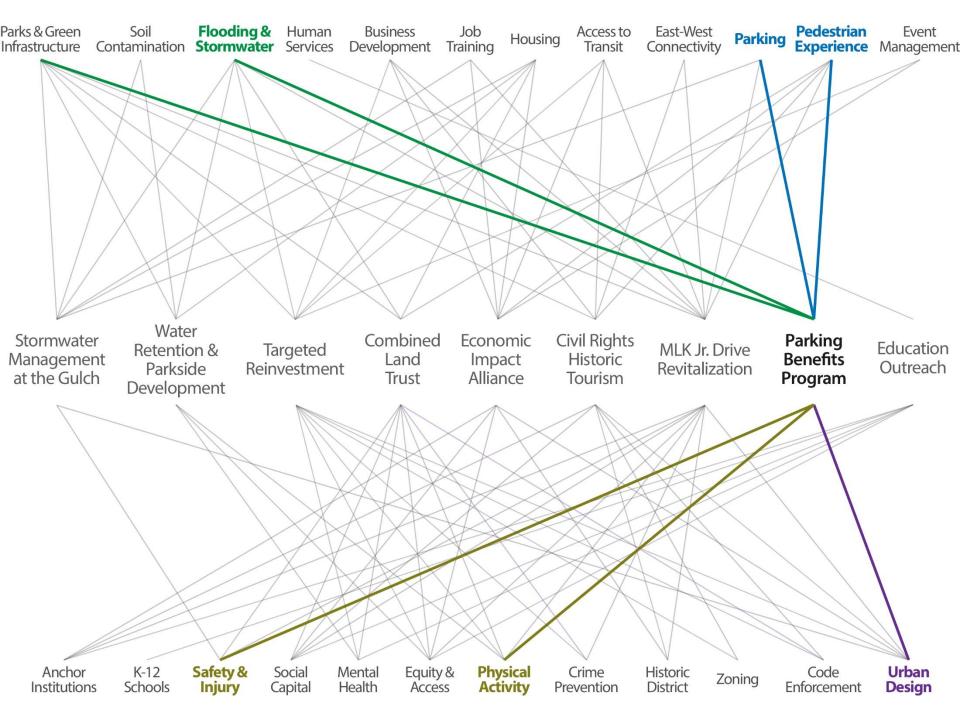
Parking Benefits Program | Overview

The dedication of a small percentage of city and stadium parking revenue collected around the new stadium to go to streetscape improvement and maintenance.



Photo taken in Sept 2013

Image source: Google Image



Parking Benefits Program | Partners & Funding

PARTNERS

- Georgia World Congress Center
- Atlanta Falcons
- City of Atlanta Public Works Department
- Georgia Tech's School of Civil Engineering

FUNDING

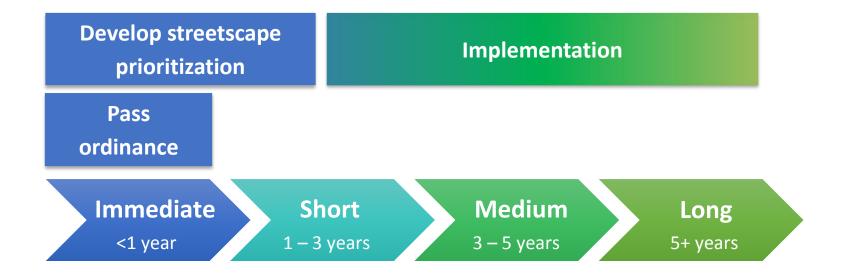
 No funding needed to set up the program

STRENGTHS

- Funding for streetscape improvements
- Reinvestment in communities surrounding the stadium
- Increase safety and encourage physical activity through pedestrian infrastructure improvements

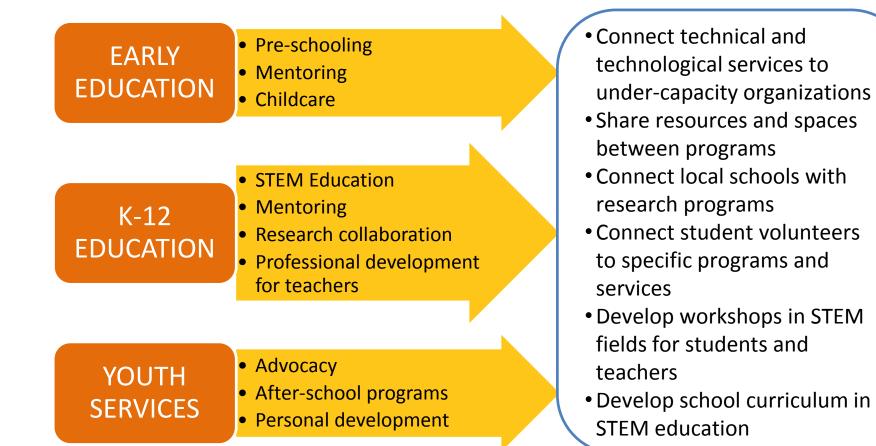
- Opportunity cost of other uses of parking revenue
- Sponsors favor surface parking over parking deck
- Discourage redevelopment of current parking lots

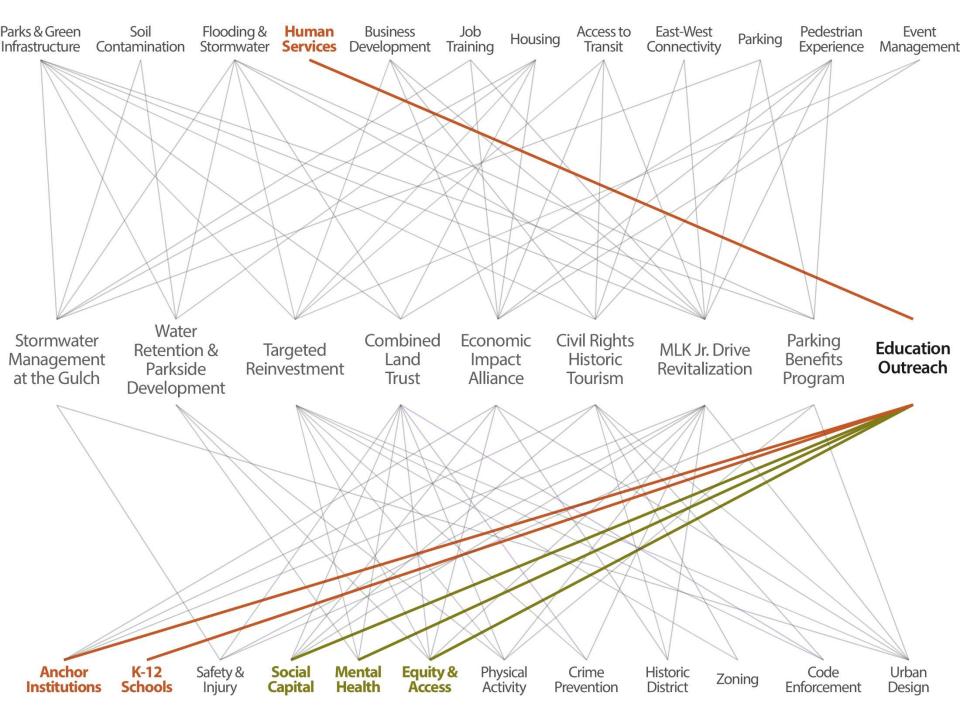
Parking Benefits Program | Timeline



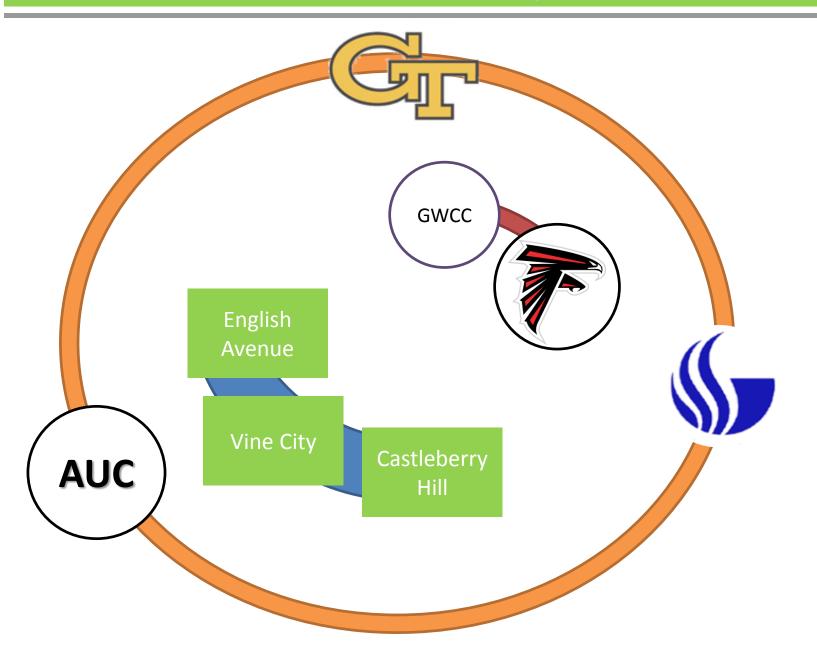
Consolidated Education Outreach | Overview

Creation of an overarching framework for education outreach involving the following:





Consolidated Education Outreach ["Anchors" for Community



Consolidated Education Outreach | Partners & Funding

PARTNERS

- Georgia Tech Westside Communities Alliance
 - Ivan Allen College of Liberal Arts
 - College of Architecture
 - Office of Leadership & Civic Engagement
 - Office of Government and Community Relations
 - Center for Education Integrating Science, Mathematics, and Computing (CEISMC)
- Atlanta University Center (AUC) colleges
- Georgia State University
- Georgia World Congress Center
- Atlanta Public Schools (traditional and charter schools)
- Early education providers
- JumpStart, Americorps
- Local Houses of Faith
- Bellwood Boys and Girls Club
- Local organizations including
 - Kids First!
 - Raising Expectations
- Greater Vine City Opportunities Program, Inc.
- Historic Westside Cultural Arts Council

Funding

- Grants/ funds
 - National Science Foundation
 - Board of Education
 - Blank Foundation
 - Georgia Tech Foundation
 - Atlanta Public Schools
- Private Funding for specific projects

Consolidated Education Outreach | Strengths & Challenges

STRENGTHS

- Connectivity between organizations
- Capacity building through combining resources
- Ability to scale up programs
- Improved overall property value because of school performance
- Potential to expand curriculum: e.g. ecological learning
- Improved education leads to positive health outcomes by increasing equity and access
- Increase in social capital through network building

- Coordination between various organizations
- Administrative capacity requirements
- Sustaining power of student organizations
- No secure revenue stream

	Expand connections to incorporate other institutions and organizations		
Establish connections and develop service structure	Develop procedures for resource sharing	Refine procedures Expand programs	Expand programming to include other services
Immediate <1 year	Short 1 – 3 years	Medium 3 – 5 years	Long 5+ years

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GT WCA Web: westsidegtalliance.org