Proposal for Changes to the Academic Calendar

Prepared by the Academic Calendar Task Force March 7, 2015



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Background and Goals

Background

In response to discussions among student leadership, deans, school chairs, faculty, and administrators in the Office of the Provost, as well as recommendations from various committees and organizations (including the Summer Semester Working Group, Mental Health Task Force, and SGA), a task force was appointed by Colin Potts, Vice Provost for Undergraduate Education, to develop an implementation proposal for changes to the academic calendar. Based on their leadership with the Summer Semester Working Group, Steven Girardot, Associate Vice Provost for Undergraduate Education and Paul Kohn, Vice Provost of Enrollment Services were asked to serve as co-chairs of this task force.

In Spring 2015, two small changes to the academic calendar were implemented. The first, formally approved by the faculty, is extending by two weeks the deadline to withdraw from a single course. This change allows students additional time to make decisions about whether to drop a course or not. The second, approved as a pilot, is moving the last final examination session in spring semester so that no finals would be scheduled during commencement activities.

The following proposal outlines additional recommended changes to the calendar as well as related policies based on these changes.

Task Force Goals and Members

In January 2015, co-chairs Paul Kohn and Steven Girardot, assembled a cross-functional task force that included a core group of faculty, administrators, and students. The overall objective of the task force was to review previous research and recommendations and identify, analyze, and recommend high-priority changes to the academic calendar to be submitted for approval by the faculty. These changes primarily focus on: (1) the current structure of dead week and final exams week; (2) the frequency of holiday/class breaks; and (3) the length of the semester. Three additional criteria for any proposed changes were:

- 1. Once approved, the academic calendar changes can be implemented reasonably quickly,
- 2. The proposed changes are to be in compliance with current USG policy, and
- 3. The recommendations will not create significant changes to the existing spring-summer-fall structure, yet will work towards reducing course contact time and shortening the length of the academic terms to be more comparable to USG and peer institutions.

The following task force members participated in discovery of options and impacts and have compiled the recommendations contained in this report:

- Paul Kohn, Enrollment Services (co-chair for task force)
- Steven Girardot, Undergraduate Education (co-chair for the task force)
- Joe Hughes, Electrical and Computer Engineering (ECE)
- Cam Tyson, College of Sciences
- Debbi Greene, Capital Planning and Space Management (CPSM)
- Reta Pikowsky, Registrar's Office
- Craig Tovey, Industrial Engineering, Student Academic & Financial Affairs Committee Chair
- Leslie Sharp, Graduate Education and Faculty Affairs

- Rich Steele, Campus Services
- Laura Margaret Burbach, Undergraduate Student
- Matthew Miller, Graduate Student
- Sandy Simpson, Georgia Tech Strategic Consulting

Recommendations

Recommendations for Scheduling Changes

The task force has endorsed five recommendations for changes to the academic calendar. They are stated below, and further details are contained in Appendices A and B.

Recommendation 1: For each standard semester (fall, spring, and the full summer), the current "Dead Week" will be replaced by two "Final Instructional Class Days" on Monday and Tuesday followed by a Reading Period with exams wrapped around the weekend. Final Exams will begin on Thursday, in the late afternoon period, and will conclude the following Thursday.

Recommendation 2: No final exams (except for conflict periods) will be scheduled on Friday before commencement.

Recommendation 3: Two additional class holidays will be incorporated into the calendar. These include the Wednesday before Thanksgiving in fall semester and the day before or after the July 4 holiday in summer semester (depending on what day of the week the holiday falls; the exact day will be determined by the Registrar). Upon implementation of Recommendation 5, additional class holidays may be added.

Recommendation 4: Spring Semester classes will not begin earlier than the second Monday of January.

Recommendation 5: The daily class schedule will be re-designed as follows:

- **a.** In fall and spring semesters, classes meeting three times/week (e.g., MWF) will be 55-minutes and those meeting two times/week (e.g., TR or MW) will be 80-minutes. Breaks between classes will be 15-minutes.
- **b.** In the full (11-week) summer semester, classes meeting three times/week will be 75-minutes and those meeting two times/week will be 110-minutes. Breaks between classes will be 15-minutes.

The change in the daily class schedule will be implemented within the framework established by Recommendations 1-4.

For any of these recommendations, it is understood that for a given calendar year, there may be specific quirks or challenges that must be accommodated. For example, leap years may introduce some variability; January 1 may fall on a Monday or Friday; or Thanksgiving may fall late. Therefore, when needed, the Registrar's Office may make exceptions to these recommendations to achieve an acceptable calendar.

Appendices A and B outline the timeline and draft schedules for implementing the recommendations contained in this report. Recommendations 1-4 would begin Spring 2016 (with the exception of the class break on the Wednesday preceding Thanksgiving, which would begin Fall 2015). Because of the complexity involved with Recommendation 5a, a more detailed implementation plan needs to be developed with a target of

implementation of this recommendation of Fall 2017. The task force will continue to work on the implementation plan for this recommendation and include additional stakeholders as appropriate. It will be critical that all Colleges are represented fully in this discussion, as well as additional campus service units.

When reviewing these recommendations, the following considerations should be noted:

- USG policy requires that the academic year consist of two (2) regular semesters, each not to be less than fifteen (15) calendar weeks in length, excluding registration and 750 contact minutes per credit hour for lecture courses (which translates to a target of 2250 minutes for a 3-0-3 course). (See: www.usg.edu/policymanual/section3/policy/C339/#p3.4.1 semester system)
- The standard academic calendar of Georgia Tech consists of fall and spring semesters and an accelerated summer session (http://www.catalog.gatech.edu/rules/2a.php). Each semester currently includes approximately fifteen weeks of instruction plus one week of final examinations; the full summer session includes approximately eleven weeks of instruction plus one week of final examinations. In addition to the standard academic calendar, certain programs may be offered on other schedules (http://www.catalog.gatech.edu/rules/2b.php)
- Beginning Spring 2016, the calculated contact minutes include 170 minutes for the final exam period. (This is consistent with the schedules of UGA and GSU)
- There are 14 possible annual calendars, based on the day of the week January 1 occurs and whether or not it is a leap year.
- The current academic calendar is a semester calendar with 15 weeks of instruction, in which 50 minutes of class attendance are considered one contact hour and one unit of credit. The working unit of credit definition is as follows (see: http://www.registrar.gatech.edu/faculty/fs sch.php:
 - One unit of credit represents how much time a typical student is expected to devote to learning per week of study.
 - Each course is evaluated by a system of credits related to time spent in class, lab, research, or field study. One semester credit is expected to require at least three hours of scholarly activity per week.
 - For lecture-based course work, one 50-minute hour of class attendance is scheduled for each credit awarded, but any combination of class attendance, lab, research, or field study experience may be arranged.
 - o Studio and laboratory classes earn 1 semester credit for each three hours of attendance.

Recommendations for Changes to Policy

To implement these calendar changes, the current Dead Week policy must be replaced with new policies regarding Final Instructional Class Days and Reading Periods. The following italicized text is proposed to replace the Dead Week/Week Preceding Final Examinations policy (see: http://www.catalog.gatech.edu/rules/12c.php)

XII. Examinations

C. Final Instructional Class Days and Reading Periods. The following applies to the standard terms, including the Full Summer Session. It does not apply to the Early and Late Short Summer Sessions. Given the variability in the exact timing of the full summer session, the Registrar's Office will adjust the final instructional class days and reading periods for this semester only in order to meet required instructional time. This policy replaces the former Dead Week (Week Preceding Final Examinations) policy.

1. Final Instructional Class Days

- a. Final Instructional Class Days are scheduled during each regular term including the Full Summer Session and are the last two days a course officially meets.
- b. No tests or quizzes are to be administered on these days. Lab quizzes and/or practicums may be given in courses comprised of both a lecture and a scheduled lab, where the lecture carries at least 2 credits.
- c. For all courses, graded homework or assignments, lab reports, course projects, demonstrations, studio reviews, and presentations may be due during these two days, provided that they are listed on the syllabus at the start of the semester.
- d. All quizzes and tests should be graded and reported to students on or before the last final instructional day.

2. Reading Periods

- a. These periods will be designated to provide time for students to prepare for final examinations.
- b. No classes (including labs, recitations, projects, design/capstone courses and studios) meet.
- c. No assignments, projects, presentations, or other graded activities are allowed.
- d. Instructors may schedule optional study review sessions for students during reading periods (but no credit or extra-credit may be attached to these optional sessions). New content may not be covered, and any materials (e.g., handouts, slides, practice problems, etc.) that are provided at these optional review sessions must be made available to all students. This provision does not require that such optional sessions be audio or video recorded.
- 3. Requests for exceptions to the Final Instructional Class Day and Reading Period policies may be made in writing by the Dean of the College (or his/her designee) to the Student Academic & Financial Affairs Committee. Requests must be made no later than the semester prior to the desired semester of implementation and will be regularly reviewed.
- 4. Student concerns may be discussed with the faculty member and/or reported to the chief academic officer of the department of instruction, or with the Assistant Provost for Academic Advocacy and Conflict Resolution. (See Student Academic Grievance Policy in the General Catalog.).

While not part of these proposed policy changes, the task force also supports that additional Reading Period policies on extra-curricular activities and other student activities be developed so as to maintain these time periods for their intention of study and review only. (For example, student organizations could not schedule retreats, trainings, or meetings on these dates). These policy changes will be discussed with Student Affairs and other appropriate offices.

Benefits of Proposed Changes

These changes benefit both students and faculty. Specific examples of benefits include:

- 1. Additional class break days on the day before Thanksgiving and the day before/after the July 4 holiday allows more time for holiday travel and reduces stress for both students and faculty.
- 2. The "Final Instructional Days" policy is clearer and less restrictive than the current "Dead Week" policy. Dead Week is currently treated by many faculty as merely the final week of instruction in a semester. There are policies (frequently violated, and the subject of numerous student grievances) concerning the setting of assignments due during dead week, but there is no common set of expectations that this should be a time exclusively for course review.
- 3. Students will have more time to prepare for finals, including a weekend and additional periods interspersed between final exam periods. Unlike most schools, Tech has no reading days embedded into our semesters. These periods allow students to consolidate their understanding of a course, prepare for finals, and prepare semester-ending projects and presentations
- 4. Ending final exams on Thursday provides additional time for faculty to grade exams prior to the grade submission deadline.
- 5. Exam conflicts from having three exams in one day would be less common only four days have this possibility, instead of five.
- 6. No graduating student would have a regularly scheduled final exam that conflicts with commencement ceremonies.

Appendices

Appendix A: Proposed Calendar Layout and Timeline

The calendars on the following page illustrate draft schedules for implementing the recommendations contained in this report. These calendars are implemented within the overall time periods comparable to the current structure with 17-week spring and fall terms and a 12-week summer term. Only the full summer term is shown.

The numbers at the bottom of each column indicate the number of class days for each day of the week, plus the total class meetings (and contact minute range) for a 3-0-3 course taught on MWF, MW, and TR schedules. 170 minutes for the standard final exam is included in the course contact time (similar to practice at the UGA and Georgia State).

The proposed timeline for implementation of recommendations in this document is as follows:

Beginning Summer 2015

• No changes made to previously announced schedule

Beginning Fall 2015

- An added class break on Wednesday, November 25, prior to the current scheduled Thanksgiving break
- No final exam period scheduled on last Friday session before commencement (assuming no issues with Spring 2015 pilot of this change)

Beginning Spring 2016

- Current Dead Week replaced by Final Instructional Class Days and Reading Period for full-length academic terms (fall, spring, 11-week summer); new schedule and related policies begin
- No final exams scheduled on the Friday prior to commencement

Beginning Summer 2016

• Standard class times revised for full 11-week summer term: 15-minute breaks between classes; 75 minutes for classes meeting 3 times/week; 110 minutes for class meeting 2 times/week

Beginning Fall 2017

• Standard class times revised for fall and spring: 15-minute breaks between classes; 55 minutes for classes meeting 3 times/week; 80 minutes for classes meeting 2 times/week.

The schedules shown illustrate the effect of increasing class length and reducing the number of class meetings. Options for how to best utilize the freed-up days need to be explored more fully before the calendars for Fall 2017 and beyond are finalized.

	Holidays	S				Class Breaks			First	/Final	Cla	sses			Reading			Finals	5		UG C	omm	enc		
	S M		2015 T W	т	F	s s	М	T 2	016 W	Т	F	s	s	М	2017 T W T	т ғ	s		s	М		018 W	т	F	s
JAN FEB	4 5 11 12 18 19 25 26 1 2 8 9 15 16		6 7 13 14 20 21 27 28 3 4 10 11 17 18	1 8 15 22 29 5 12	2 9 16 23 30 6 13 20	3 10 3 17 10 24 17 31 24 7 31 14 7 21 14	4 11 18 25 1 8 15	5 12 19 26 2 9 16	6 13 20 27 3 10	7 14 21 28 4 11 18	8 15 22 29 5 12	2 9 16 23 30 6 13	1 8 15 22 29 5 12 19	2 9 16 23 30 6 13 20	17 18 1 24 25 2 31 1 7 8 14 15 1	19 2 26 2 2 9 1 16 1	6 7 3 14 0 21 7 28 3 4 0 11 7 18		7 14 21 28 4 11	1 8 15 22 29 5 12	2 9 16 23 30 6 13 20	24 31 7	4 11 18 25 1 8 15 22	5 12 19 26 2 9 16 23	6 13 20 27 3 10 17 24
MAR	22 23 1 2 8 9 15 16		24 25 3 4 10 11 17 18	26 5 12 19	6 13 20	28 21 7 28 14 6 21 13	22 29 7 14	23 1 8 15	24 2 9 16	25 3 10 17	26 4 11 18	5 12 19	26 5 12 19	6 13 20		16 1	3 4 0 11 7 18 4 25	_	25 4 11 18	26 5 12 19	6 13 20	28 7 14 21	1 8 15 22	2 9 16 23	3 10 17 24
APR	22 23 29 30 5 6 12 13 19 20 26 27		24 25 31 1 7 8 14 15 21 22 28 29	26 9 16 23 30	27 3 10 17 24 1	28 20 4 27 11 3 18 10 25 17 2 24	21 28 4 11 18 25	29 5 12 19 26	23 30 6 13 20 27	31 7 14 21 28	25 1 8 15 22 29	26 2 9 16 23 30	26 2 9 16 23 30	27 3 10 17 24 1	28 29 3 4 5 11 12 1 18 19 2 25 26 2 2 3	30 3 6 13 1 20 2 27 2	1 1 7 8 4 15 1 22 8 29 6 6	- - I _	25 1 8 15 22 29	26 9 16 23 30	27 3 10 17 24	28 4 11 18 25	5 12 19 26	30 6 13 20 27	31 7 14 21 28 5
MAY	3 4 10 11 17 18 24 25 31 1		5 6 12 13 19 20 26 27 2 3	7 14 21 28	8 15 22 29	9 1 16 8 23 15 30 22 6 29	9 16 23 30	3 10 17 24 31	11 18 25	12 19 26	13 20 27	14 21 28	7 14 21 28 4	8 15 22 29	16 17 1	18 1	2 13 9 20 6 27 2 3 9 10		6 13 20 27	7 14 21 28	8 15 22 29	16 23	10 17 24 31	11 18 25 1 8	12 19 26 2 9
JUN	7 8 14 15 21 22 28 29		9 10 16 17 23 24 30 1	11 18 25	12 19 26	13 5 20 12 27 19 4 26	6 13 20 27	7 14 21 28	8 15 22 29	9	10 17 24	11 18 25 2	11 18 25	12 19 26	13 14 1 20 21 2	15 1 22 2	6 17 3 24 0 1 7 8		10 17 24	11 18 25	12 19 26	13	14 21 28	15 22 29 6	16 23 30 7
JUL	5 6 12 13 19 20 26 27	:	7 8 14 15 21 22 28 29	9 16 23 30	10 17 24 31	11 3 18 10 25 17 1 24	11 18 25	5 12 19 26	6 13 20 27	7 14 21 28	8 15 22 29	9 16 23 30	9 16 23 30	10 17 24 31	18 19 2 25 26 2 1 2	20 2 27 2 3	4 15 1 22 8 29 4 5		8 15 22 29	9 16 23 30	10 17 24 31	18 25 1	19 26	13 20 27 3	14 21 28 4
AUG	2 3 9 10 16 17 23 24 30 31		4 5 11 12 18 19 25 26 1 2	6 13 20 27 3	14 21 28	8 31 15 7 22 14 29 21 5 28	8 15 22 29	9 16 23 30	3 10 17 24 31	25 1	5 12 19 26	6 13 20 27 3	6 13 20 27 3	14 21 28	15 16 1 22 23 2 29 30 3 5 6	17 1 24 2 31 7	1 12 8 19 5 26 1 2 8 9		5 12 19 26	6 13 20 27 3	14 21 28	22 29 5	23 30 6	10 17 24 31 7	11 18 25 1 8
SEP	6 7 13 14 20 21 27 28		8 9 15 16 22 23 29 30	10 17 24	11 18 25 2	12 4 19 11 26 18 3 25	12 19 26	6 13 20 27	7 14 21 28	8 15 22 29	9 16 23 30	10 17 24	10 17 24	11 18 25 2	19 20 2 26 27 2 3 4	21 2 28 2 5	5 16 2 23 9 30 6 7		9 16 23 30	10 17 24	11 18 25	19 26 3	27 4	14 21 28 5	15 22 29 6
ОСТ	4 5 11 12 18 19 25 26 1 2		6 7 13 14 20 21 27 28 3 4	8 15 22 29	9 16 23 30	10 2 17 9 24 16 31 23 7 30	3 10 17 24 31	4 11 18 25	5 12 19 26	6 13 20 27 3	7 14 21 28 4	8 15 22 29 5	8 15 22 29 5	9 16 23 30 6	17 18 1	19 2 26 2 2	3 14 20 21 27 28 3 4 0 11	_	7 14 21 28 4	8 15 22 29	9 16 23 30 6		11 18 25 1 8	12 19 26 2 9	13 20 27 3 10
NOV	8 9 15 16 22 23 29 30 6 7	Ē	10 11 17 18 24 25 1 2	12 19 26 3	4	5 27	7 14 21 28	29	9 16 23 30	1	11 18 25 2	12 19 26 3	12 19 26 3	13 20 27 4	21 22 2 28 29 3 5 6	23 2 30 7	7 18 4 25 1 2 8 9	_	11 18 25	12 19 26	4	21 28 5	29 6	16 23 30 7	17 24 1 8
DEC	13 14 20 21 27 28		8 9 15 16 22 23 29 30	10 17 24 31	11 18 25	12 4 19 11 26 18 25	12 19 26	13 20 27	14 21 28	22	9 16 23 30	17 24	10 17 24 31	11 18 25	19 20 2	21 2	5 16 2 23 9 30		9 16 23 30	10 17 24 31	18		20	14 21 28	15 22 29
Spring MWF/MW/TR	14		15 15 14/29/30 (2				14			14 270-23				14	15 14 1 42/28/29 (227					13	14 39/26/				
Summer MWF/MW/TR	10		11 11 31/21/22 (2				9			10 260-23				9	10 10 1 29/19/20 (226					10	10 29/19/				
Fall MWF/MW/TR	14		15 15 14/29/30 (2				14			14 270-23				13	14 13 1 39/26/27 (225					13	14 39/26/				

Appendix B: Proposed Changes to Dead Week/Finals Week

Tab	Table 1(a). Current Dead Week & Final Exams Week Structure													
		7	Week N -	1						V	Veek N			
S u n	Mon	Tues	Wed	Thurs	Fri	Sat	Sun	Mon	Tues	Wed	Thurs	Fri	Sat	Finals Time Periods
			Dead Week					Period 1	Period 5	Period 8	Period 11	Period 14	Official Conflict Period	I. 8:00-10:50
	Ci	asses meet; re	stricted by Dec	ad Week Policy	,			Period 2	Period 6	Period 9	Period 12	Period 15	Grad	II. 11:30-2:20
								Period 3	Period 7	Period 10	Period 13	No exams Scheduled*		111. 2:50- 5:40
								Period 4*	Common Exam	Common Exam	Common Exam	Alternate Exam Period		IV. 6:00- 8:50
*Pilo	Piloted for Spring 2015, the third period on Friday afternoon was moved to a Monday evening final to avoid conflicts with Commencement activities													

Table 1(b). Proposed Final Instructional Class Days, Reading Periods, Finals Exams Structure														
			Week N	N – 1						W	eek N			
S u n	Mon	Tues	Wed	Thurs	Fri	Sat	Sun	Mon	Tues	Wed	Thurs	Fri	Sat	Finals Time Periods
	Fin Instruc	tional	Reading	Reading	Period 2			Period 5	Reading	Period 9	Period 12	Conflict Period	Grad	I. 8:00-10:50
	Class Less-res Dead V	trictive Week	Period	Period	Period 3			Period 6	Period	Period 10	Period 13	Conflict Period		II. 11:30-2:20
	Policy for these days only			Period 1	Period 4			Period 7	Period 8	Period 11	Period 14	No exams Scheduled		III. 2:50- 5:40
				Common Exam**	**			Common Exam**	Common Exam**	Common Exam**	Common Exam**			IV. 6:00- 8:50

^{**} NOTE: Classes scheduled to meet after 6pm will have their final exams during the evening (Period IV) on the same day of the week as the class met during the term (Thursday or Friday of Week N-1 or Monday, Tuesday, or Wednesday of Week N).

Appendix C: Student Government Association White Paper on Calendar Changes

Curriculum and Institute Policies Committee Student Government Association Georgia Institute of Technology

To the Administration of the Georgia Institute of Technology:

The Undergraduate Student Government Association is pleased to present this white paper with recommended changes to the Georgia Tech academic calendar.

Students at Georgia Tech spend a greater number of days in school than those at any other university in the nation. We currently experience high levels of stress caused by rigorous coursework, and the current structure of our academic calendar fuels this workload. With a recently targeted focus on improving the overall mental health of our students, we, the Undergraduate Student Government Association, propose an overhaul to our academic calendar.

The following white paper recommends a Maymester calendar option, selected by student leaders from four proposed options. Detailed within the paper, we also recommend changes to both registration events and finals week, all with the benefit of reducing stress and bettering the overall academic experience at Georgia Tech.

We surveyed and analyzed student input on the various aspects of this paper. As a result, the following changes are recommended:

- 1) Shortening of semesters
- 2) Changes to finals week
- 3) Postponement of withdrawal date

The Undergraduate Student Government Association looks forward to integrating your feedback into our recommendations to further our ultimate goal of serving the student population of the Georgia Institute of Technology.

In Progress and Service,

Arjun Meka Vice-President of Academic Affairs Laura Margaret Burbach Curriculum and Institute Policies, Chair

PROPOSED CHANGES TO THE GEORGIA TECH ACADEMIC CALENDAR

Undergraduate Student Government Association Committee for Curriculum and Institute Policies

Revised December 2, 2013

Nicholas Picon, President Lucy Tucker, Executive Vice President Arjun Meka, Vice President of Academic Affairs Laura Margaret Burbach, Curriculum and Institute Policies Committee Chair Charlie Bryant, Emily Burke, Justin Tamayo, Jimmy Tang, Samir Vedantham, Joy Zhang

PROPOSED CHANGES TO THE GEORGIA TECH ACADEMIC YEAR

Background

The Georgia Institute of Technology academic calendar features more instructional days than any other university in North America (University of Toronto). Furthermore, Georgia Tech's programs have been ranked as having the least-manageable workload, and student stress levels have ranked the Institute in the top 40 (College Rankings; Newsweek).

We believe much of the stress and heavy workload that Georgia Tech students experience comes from taking a full load of rigorous courses with few breaks from classes. Additionally, as Georgia Tech is the most recent university within University System of Georgia to transfer from the quarter system to a semester structure, we believe that the content of many courses still aims to teach two quarters' worth of material in one semester (Office of the Registrar).

Furthermore, because the deadline to withdraw from classes is fairly early during the semester, students may not have a single grade to use when making their decision about whether or not to remain enrolled.

Additionally, the current structure of finals week means that students have only one weekend between their last week of classes and the beginning of finals week, and students may be taking their last final as late as the Saturday morning before they walk at graduation that afternoon.

These several factors mentioned above negatively affect the mental health of our campus and warrant significant restructuring of the Georgia Tech academic calendar.

Objectives

According to the 2011 National College Health Assessment, approximately 90% of Tech students self reported being "very stressed", greatly exceeding the national average of 53% (American College Health Association). Our goal is to create a healthier and more appealing environment while maintaining the integrity and value of a Georgia Tech degree. We expect that a more flexible academic calendar will lead to a more diverse, interdisciplinary curriculum that will contribute to the innovative atmosphere of Georgia Tech.

It is our hope that this new calendar will prompt professors to reevaluate the information that is taught in each course and how those courses are paced. We also hope this new calendar will allow students adequate time to both make an informed decision about withdrawing from a class and prepare for finals. Holistically, these changes should reduce the unnecessary stress and workload of the students.

Proposed Changes

Shortened School Year

Four calendar alternatives for a shorter school year were created: (1) integrating longer intermittent breaks throughout the semesters, (2) including a minimester in January, (3) including a minimester in May, and (4) extending the summer term. Based on recommendations from leaders within the Undergraduate Student Government Association, we have further developed the Maymester plan, which also incorporates more intermittent breaks, for consideration.

The Maymester plan would shorten each semester in order to create a Maymester, making the school year 20 days shorter (6 days shorter for students participating in the Maymester). This optional three-week minimester is designed to offer unique classes that may not be available during other semesters. Maymester students would generally take one class that meets daily, with the option of adding one seminar or shorter course. As Maymester becomes more popular, Georgia Tech may want to develop shorter study abroad programs or even review courses designed for students who may want to gain further prerequisite understanding before moving into a subsequent class.

Since other institutions within the University System of Georgia (USG) operate with a Maymester structure, this calendar would allow Georgia Tech students to seek educational opportunities at other schools, such as study abroad programs or courses in disciplines not offered at Tech. Additionally, some professors at other USG schools may be invited to teach special topics courses at Georgia Tech in one of these disciplines that is not traditionally offered.

Ultimately, this change seeks to bring new opportunities to Georgia Tech students while reducing student stress and improving overall mental health on campus.

Weekend Wrapped Finals Week

Recommendations from students and administrators have reflected a desire to change the way finals week is structured to incorporate more time for students to study. By wrapping finals week around a weekend, we hope to improve upon two issues that currently affect finals week: (1) the current dead week structure provides five "off days" for students to prepare for finals, but many students still have various assignments which are due during this time; (2) students may be taking finals as late as the last Saturday morning, which limits the time professors can complete grades and can greatly affect the experience of graduating seniors who may be taking a final the morning before they walk at graduation.

With the proposed changes, dead week would be shortened to three reading days. This time is designed to be opportune for studying, with possible review sessions held during normal class hours and absolutely no assignments due. Final exams would begin at the end of dead week and carry into the first few days of the next week, providing an additional weekend for students to study. The remaining days of finals week will allow students time to move out, and optional Georgia Tech programming similar to "Ramblin' On" will be provided for graduating seniors.

We hope that these changes will provide students with a less stressful finals week experience by having more built-in time to study. For graduating seniors, we hope this change will also allow them to leave Georgia Tech with a strongly positive experience.

Delayed Withdrawal Date

Students and administrators alike have suggested delaying the deadline at which students would withdraw from classes and receive a "W" on their transcript. At the "W" drop deadline's current placement, just before the halfway mark in the semester, students often feel that they have too few graded assignments to make an informed decision about whether or not to remain enrolled. Hasty withdrawals snowball into several negative effects: students withdrawing from courses

means they would reenroll the next semester, taking up spots from students who need to take the course for the first time.

By delaying the withdraw deadline, many of these consequences could be eliminated, allowing students to be more successful in completing their coursework and creating a better registration process overall.

Conclusion

We believe shortening the school year, extending the withdrawal date, and amending finals week structure will ultimately lead to a healthier and more successful student population. The Maymester presents valuable enrichment opportunities while reducing current semester length; extending the withdrawal date allows students time to make more informed decisions; and, amending the structure of finals week will give students additional time to prepare for finals.

At this stage in our analysis, we did not heavily emphasize the financial implications of any of these changes. However, we expect that tuition and fees would remain consistent with the number of credit hours attempted, while other campus services like housing and dining would be adjusted to reflect the number of days they are in use. We plan to work more elaborately on financial implications when specific details of this change have been further assessed.

We look forward to hearing your feedback on these options and working with you to design a calendar that is most conducive to an excellent campus environment.

References

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Appendix D: Benchmarking of Instructional Minutes for USG Institutions

Fall 2013

UGA

Aug 12-Dec 3

Full	М	Т	W	R	F	Total	Weeks	MWF Min	TR Min	MWF Total	TR Total
Instruction	15	15	15	15	15	75	16	50	75	2250	2250
Breaks	2	1	1	1	2	7					
Reading	0	0	1	0	0	1					
Exams	1	1	1	1	1	5					

GSU

Aug 26-Dec 9

Full	М	Т	w	R	F	Total	Weeks	MWF Min	TR Min	MWF Total	TR Total
Instruction	14	14	14	14	14	70	15	50	75	2100	2100
Breaks	2	1	1	1	1	6					
Reading	0	0	0	0	0	0					
Exams	1	2	1	1	1	6					

GATECH

Aug 19-Dec 6

Full	М	Т	W	R	F	Total	Weeks	MWF Min	TR Min	MWF Total	TR Total
Instruction	14	15	16	15	15	75	15	50	80	2250	2400
Breaks	2	1	0	1	1	5					
Reading	0	0	0	0	0	0					
Exams	1	1	1	1	1	5					

^{**}All contact minutes listed correspond to 3 credit hour classes

Spring 2014

UGA

Jan 6-April 28

Full	M	T	W	R	F	Total	Weeks	MWF Min	TR Min	MWF Total	TR Total
Instruction	15	15	15	15	15	75	16	50	75	2250	2250
Breaks	2	1	1	1	1	6					
Reading	0	1	0	0	0	1					
Exams	1	1	1	1	1	5					

GSU

Jan 13-Apr 28

						Tot					
Full	M	T	W	R	F	al	Weeks	MWF Min	TR Min	MWF Total	TR Total
Instruction	14	14	14	14	14	70	15	50	75	2100	2100
Breaks	2	1	1	1	1	6					
Reading	0	0	0	0	0	0					
Exams	1	2	1	1	1	6					

GATECH

Jan 6-Apr 25

						Tot					
Full	M	T	W	R	F	al	Weeks	MWF Min	TR Min	MWF Total	TR Total
Instruction	14	15	15	15	15	74	15	50	80	2200	2400
Breaks	2	1	1	1	1	6					
Reading	0	0	0	0	0	0					
Exams	1	1	1	1	1	5					

^{**}All contact minutes listed correspond to 3 credit hour classes

Appendix E: Benchmarking: Calendar Overview for USG Institutions

In summary, during the benchmarking exercise, we reviewed the calendars and contact hours for both our peer institutions and local USG institutions. We found Georgia Tech's semester longer in comparison to both our peers and the USG institutions. Our contact hours were greater than those of the other USG institutions.

Our benchmarking exercised consisted of the review of the calendars for 14 peer institutions, 4 local USG institutions, and 1 local private institution (Emory) that we collaborate with on a number of programs. A few of our key findings include: Of the 19 institutions we reviewed:

- 12 have reading days prior to finals;
- 13 take the Wednesday before Thanksgiving as part of the Thanksgiving holiday break;
- Georgia Tech's semester was longer in comparison to most of our peers and the USG institutions; and
- Our contact hours were greater than those of the other USG institutions.

Fall Semes	ter			Local Ins	stitutions		
Classes Begin							
Withdrawal Deadline							
Break			T T • • • •				TZ Ct t
Thanksgiving Break		Georgia Institute of Technology	University of Georgia	Georgia State University	Emory University	Georgia Southern University	Kennesaw State University
Classes End							
Reading Day							
Final Exams							
Semester Length = end of finals min		16 Weeks	16 Weeks	15 Weeks	15 Weeks	15 Weeks	16 Weeks
Day	Date						
Monday	18-Aug	Class Begin	Class Begin			Class Begin	Class Begin
Tuesday	19-Aug						
Wednesday	20-Aug						
Thursday	21-Aug						
Friday	22-Aug						
Saturday	23-Aug						

Fall Seme	Fall Semester		Local Institutions												
Classes Begin Withdrawal Deadline															
Break															
Thanksgiving Break		Georgia Institute of Technology	University of Georgia	Georgia State University	Emory University	Georgia Southern University	Kennesaw State University								
Classes End															
Reading Day															
Final Exams															
Sunday	24-Aug														
Monday	25-Aug			Class Begin											
Tuesday	26-Aug														
Wednesday	27-Aug				Class Begin										
Thursday	28-Aug														
Friday	29-Aug														
Saturday	30-Aug														
Sunday	31-Aug														
Monday	1-Sep	Break	Break	Break	Break	Break	Break								
Tuesday	2-Sep														
Wednesday	3-Sep														
•	•														
Friday	19-Sep														
Monday	6-Oct														
Tuesday	7-Oct														
Wednesday	8-Oct						"W" Deadline								
Thursday	9-Oct														
Friday	10-Oct	"W" Deadline													
Saturday	11-Oct														
Sunday	12-Oct														
Monday	13-Oct	Break			Break	"W" Deadline									

Fall Seme	ster	Local Institutions								
Classes Begin Withdrawal Deadline										
Break										
Thanksgiving Break		Georgia Institute of Technology	University of Georgia	Georgia State University	Emory University	Georgia Southern University	Kennesaw State University			
Classes End										
Reading Day										
Final Exams										
Tuesday	14-Oct			"W" Deadline						
Wednesday	15-Oct									
Thursday	16-Oct									
Friday	17-Oct				"W" Deadline					
Saturday	18-Oct									
Sunday	19-Oct									
Monday	20-Oct									
Tuesday	21-Oct									
Wednesday	22-Oct									
Thursday	23-Oct		"W" Deadline							
Friday	24-Oct									
Saturday	25-Oct									
Sunday	26-Oct									
Monday	27-Oct									
Tuesday	28-Oct									
Wednesday	29-Oct									
Thursday	30-Oct									
Friday	31-Oct		Break							
Saturday	1-Nov									
Sunday	2-Nov									
Monday	3-Nov									
Tuesday	4-Nov									

Fall Semes	ster			Local In	stitutions		
Classes Begin							
Withdrawal							
Deadline Break		Georgia Institute of	University of Georgia				
Thanksgiving				Georgia State	E	Georgia Southern	Kennesaw State
Break		Technology		University	Emory University	University	University
Classes End							
Reading Day							
Final Exams							
Tuesday	11-Nov						
Wednesday	12-Nov						
Thursday	13-Nov						
Friday	14-Nov						
Saturday	15-Nov						
Sunday	16-Nov						
Monday	17-Nov						
Tuesday	18-Nov						
Wednesday	19-Nov						
Thursday	20-Nov						
Friday	21-Nov						
Saturday	22-Nov						
Sunday	23-Nov						
Monday	24-Nov		Break	Break		Break	Break
Tuesday	25-Nov						
Wednesday	26-Nov				Break		
Thursday	27-Nov	Break					
Friday	28-Nov						
Saturday	29-Nov						
Sunday	30-Nov						
Monday	1-Dec						

Fall Semes	ster	Local Institutions								
Classes Begin										
Withdrawal										
Deadline		Georgia Institute of	University of			Georgia Southern University	Kennesaw State			
Break				Georgia State						
Thanksgiving		Technology	Georgia	University	Emory University		University			
Break		i comorogy	0001g.m							
Classes End										
Reading Day										
Final Exams										
Tuesday	2-Dec									
Wednesday	3-Dec									
Thursday	4-Dec									
Friday	5-Dec	Class End				Class End				
Saturday	6-Dec									
Sunday	7-Dec									
Monday	8-Dec	Finals		Class End		Finals	Class End			
Tuesday	9-Dec		Class End	Finals	Class End		Finals			
Wednesday	10-Dec		Reading Day		Finals					
Thursday	11-Dec		Finals							
Friday	12-Dec									
Saturday	13-Dec									
Sunday	14-Dec									
Monday	15-Dec									
Tuesday	16-Dec									
Wednesday	17-Dec									
Thursday	18-Dec									
Friday	19-Dec									

Spring Semest	ter	Local Institutions							
Class Begin									
Withdrawal Deadline									
Break		Georgia Institute of	University of	Georgia State	Б. н	Georgia Southern	Kennesaw State		
Classes End		Technology	Georgia	University	Emory University	University	University		
Reading Day									
Final Exams									
Semester Length = Start of finals minus bi		16 Weeks	16 Weeks	15 Weeks	16 Weeks	16 Weeks	16 Weeks		
Day	Date								
Thursday	1-Jan								
Friday	2-Jan								
Saturday	3-Jan								
Sunday	4-Jan								
Monday	5-Jan	Class Begin	Class Begin						
Tuesday	6-Jan								
Wednesday	7-Jan						Class Begin		
Thursday	8-Jan								
Friday	9-Jan								
Saturday	10-Jan								
Sunday	11-Jan								
Monday	12-Jan			Class Begin	Class Begin	Class Begin			
Tuesday	13-Jan								

Spring Semes	ter	Local Institutions							
Class Begin									
Withdrawal Deadline									
Break		Georgia Institute of	University of	Georgia State	E H	Georgia Southern	Kennesaw State		
Classes End		Technology	Georgia	University	Emory University	University	University		
Reading Day									
Final Exams									
Wednesday	14-Jan								
Thursday	15-Jan								
Friday	16-Jan								
Saturday	17-Jan								
Sunday	18-Jan								
Monday	19-Jan	Break	Break	Break	Break	Break	Break		
Tuesday	20-Jan								
Wednesday	21-Jan								
Thursday	22-Jan								
Friday	23-Jan								
Saturday	24-Jan								
Sunday	25-Jan								
Monday	26-Jan								
Tuesday	27-Jan								
Wednesday	28-Jan								
Thursday	29-Jan								

Spring Semes	ter	Local Institutions							
Class Begin									
Withdrawal Deadline									
Break		Georgia Institute of	University of	Georgia State		Georgia Southern	Kennesaw State		
Classes End		Technology	Georgia	University	Emory University	University	University		
Reading Day									
Final Exams									
Friday	30-Jan								
Saturday	31-Jan								
Sunday	1-Feb								
Monday	2-Feb								
Tuesday	3-Feb								
Wednesday	4-Feb								
Thursday	5-Feb								
Friday	6-Feb								
Saturday	7-Feb								
Sunday	8-Feb								
Monday	9-Feb								
Tuesday	10-Feb								
Wednesday	11-Feb								
Thursday	12-Feb								
Friday	13-Feb								
Saturday	14-Feb								
Sunday	15-Feb								

Spring Semes	ter	Local Institutions							
Class Begin									
Withdrawal Deadline									
Break		Georgia Institute of	University of	Georgia State	E II	Georgia Southern	Kennesaw State		
Classes End		Technology	Georgia	University	Emory University	University	University		
Reading Day									
Final Exams									
Monday	16-Feb								
Tuesday	17-Feb								
Wednesday	18-Feb								
Thursday	19-Feb								
Friday	20-Feb								
Saturday	21-Feb								
Sunday	22-Feb								
Monday	23-Feb								
Tuesday	24-Feb								
Wednesday	25-Feb								
Thursday	26-Feb								
Friday	27-Feb	"W" Deadline							
Saturday	28-Feb								
Sunday	1-Mar								
Monday	2-Mar								
Tuesday	3-Mar			"W" Deadline			"W" Deadline		

Spring Semes	ter	Local Institutions							
Class Begin									
Withdrawal Deadline									
Break		Georgia Institute of	University of (Georgia State	T T	Georgia Southern	Kennesaw State		
Classes End		Technology	Georgia	University	Emory University	University	University		
Reading Day									
Final Exams									
Wednesday	4-Mar								
Thursday	5-Mar								
Friday	6-Mar				"W" Deadline				
Saturday	7-Mar								
Sunday	8-Mar								
Monday	9-Mar		Break		Break				
Tuesday	10-Mar								
Wednesday	11-Mar					"W" Deadline			
Thursday	12-Mar								
Friday	13-Mar								
Saturday	14-Mar								
Sunday	15-Mar								
Monday	16-Mar	Break		Break		Break			
Tuesday	17-Mar								
Wednesday	18-Mar								
Thursday	19-Mar		"W" Deadline						

Spring Semes	ter	Local Institutions							
Class Begin									
Withdrawal Deadline									
Break		Georgia Institute of	University of	Georgia State	E	Georgia Southern	Kennesaw State		
Classes End		Technology	Georgia	University	Emory University	University	University		
Reading Day									
Final Exams									
Friday	20-Mar								
Saturday	21-Mar								
Sunday	22-Mar								
Monday	23-Mar								
Tuesday	24-Mar								
Wednesday	25-Mar								
Thursday	26-Mar								
Friday	27-Mar								
Saturday	28-Mar								
Sunday	29-Mar								
Monday	30-Mar								
Tuesday	31-Mar								
Wednesday	1-Apr								
Thursday	2-Apr								
Friday	3-Apr								
Saturday	4-Apr						Break		

Spring Semes	ter	Local Institutions							
Class Begin									
Withdrawal Deadline									
Break		Georgia Institute of	University of	Georgia State	E	Georgia Southern	Kennesaw State		
Classes End		Technology	Georgia	University	Emory University	University	University		
Reading Day									
Final Exams									
Sunday	5-Apr								
Monday	6-Apr								
Tuesday	7-Apr								
Wednesday	8-Apr								
Thursday	9-Apr								
Friday	10-Apr								
Saturday	11-Apr								
Sunday	12-Apr								
Monday	13-Apr								
Tuesday	14-Apr								
Wednesday	15-Apr								
Thursday	16-Apr								
Friday	17-Apr								
Saturday	18-Apr								
Sunday	19-Apr								
Monday	20-Apr								

Spring Semes	ter	Local Institutions						
Class Begin								
Withdrawal Deadline						Georgia Southern		
Break		Georgia Institute of	University of	Georgia State			Kennesaw State	
Classes End		Technology	Georgia	University	Emory University	University	University	
Reading Day								
Final Exams								
Tuesday	21-Apr							
Wednesday	22-Apr							
Thursday	23-Apr							
Friday	24-Apr	Class End						
Saturday	25-Apr							
Sunday	26-Apr							
Monday	27-Apr	Finals	Class End	Class End	Class End			
Tuesday	28-Apr		Reading Day	Finals	Finals			
Wednesday	29-Apr		Finals				Class End	
Thursday	30-Apr						Finals	
Friday	1-May					Class End		
Saturday	2-May		-					
Sunday	3-May							
Monday	4-May					Finals		
Tuesday	5-May							
Wednesday	6-May							

Spring Semester Local Institutions							
Class Begin							Kennesaw State University
Withdrawal Deadline							
Break		Georgia Institute of	University of	Georgia State	Emory University	Georgia Southern University	
Classes End		Technology	Georgia	University			
Reading Day							
Final Exams							
Thursday	7-May						
Friday	8-May						
Saturday	9-May						